From: Barry Sterland
To: s 47F
Subject: Fw: Short note on road user charging, decarb incentives, and links to SGM/ACCU policy [SEC=OFFICIAL]
Date: Tuesday, 15 September 2026 12:02:59 PM

OFFICIAL

From: s 47F @pc.gov.au>
Sent: Friday, September 12, 2025 5:13 PM
To: s 47F @parthenon.ey.com>
Cc: Lou Will <s 22 @pc.gov.au>; Barry Sterland <s 22 @pc.gov.au>; Martin Stokie <s 22 @pc.gov.au>; Climate Change And Energy Stream s 22 @pc.gov.au>; 5 Pillars <5pillars@pc.gov.au>; s 47F @au.ey.com s 47F @au.ey.com>; s 47F @au.ey.com s 47F @au.ey.com>
Subject: RE: Short note on road user charging, decarb incentives, and links to SGM/ACCU policy [SEC=OFFICIAL]

OFFICIAL

Fantastic, we would love to see that work and would treat it as in confidence.

Will send through invite for 10am Wednesday, but 1-2 and 3:30 onwards would also be fine from our end if you'd prefer those times.

And s 47F is of course welcome to join, I've taken a punt on her email address so you may need to forward it on if I've gotten it wrong.

Look forward to chatting.

From: @parthenon.ey.com>
Sent: Friday, 12 September 2025 4:56 PM
To: s 22 @pc.gov.au>
Cc: Lou Will <s 22 l@pc.gov.au>; Barry Sterland <s 22 @pc.gov.au>; Martin Stokie s 22 e@pc.gov.au>; Climate Change And Energy Stream s 22 @pc.gov.au>
Subject: Re: Short note on road user charging, decarb incentives, and links to SGM/ACCU policy [SEC=OFFICIAL]

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Hi s 47F

Thanks for getting in touch. Very happy to discuss and can share some preliminary modelling re SGM/ACCU volumes and indicative price effects, just completed in the last few days, in confidence.

I suggest I include a colleague s 47F if that is OK with you.

I am free next week on Tue after 3:30, most of Wed, and Friday in the middle of the day.

My assistant s 47F can help with logistics. s 47F
s 47F @au.ey.com

Cheers - s 47F

s 47F
s 47F
s 47F @parthenon.ey.com
s 47F

From: s 47F @pc.gov.au>
Sent: Friday, September 12, 2025 2:27:56 PM
To: s 47F @parthenon.ey.com>
Cc: Lou Will s 22 @pc.gov.au>; Barry Sterland s 22 @pc.gov.au>; Martin Stokie s 22 @pc.gov.au>; Climate Change And Energy Stream s 22 @pc.gov.au>
Subject: RE: Short note on road user charging, decarb incentives, and links to SGM/ACCU policy [SEC=OFFICIAL]

OFFICIAL

Hi s 47F

Thank you for sharing your short note on road user charging and decarbonisation incentives.

Would be great to organise a chat about it.

s 47F

How would you be placed for a discussion next week?

Kind regards

s 47F | Director | Aboriginal & Torres St. | p. s 47F | m. s 47F
s 47F | Work days: Monday, Wednesday, Thursday, Friday

From: Barry Sterland s 22 @pc.gov.au>
Sent: Monday, 25 August 2025 7:15 PM
To: Martin Stokie s 22 @pc.gov.au>; Lou Will s 22 @pc.gov.au>; s 47F @pc.gov.au>; s 47F @pc.gov.au>; s 47F @pc.gov.au>
Subject: FW: Short note on road user charging, decarb incentives, and links to SGM/ACCU policy [SEC=OFFICIAL]

OFFICIAL

Barry Sterland | Commissioner | m. +s 47F
s 47F

From: s 47F @parthenon.ey.com>
Sent: Monday, 25 August 2025 4:48 PM
To: s 47F @treasury.gov.au) <s 47F @treasury.gov.au>; Danielle Wood s 22 @pc.gov.au>
Cc: s 47F @treasury.gov.au>; Barry Sterland s 22 @pc.gov.au>; s 47F @climatechangeauthority.gov.au>
Subject: Short note on road user charging, decarb incentives, and links to SGM/ACCU policy

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s 47F

Congratulations on your role in helping to open up and guide a constructive national conversation about productivity and related reform opportunities.

Please find attached an uninvited short note providing some thoughts on how road user charging reform might be framed and sequenced to deliver important long-term outcomes with a manageable soft-start, while also supporting evolution of wider climate policy to be more coherent and effective.

I hope you find the attached useful and interesting. While my focus has been to set out the strategic intent and logic, I am happy to discuss in greater depth with relevant leads and teams.

s 47C s 47F
s 47F

All the best -

s 47F



s 47F |
s 47F
EY-Parthenon Strategy |

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and Elders past and present.

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